

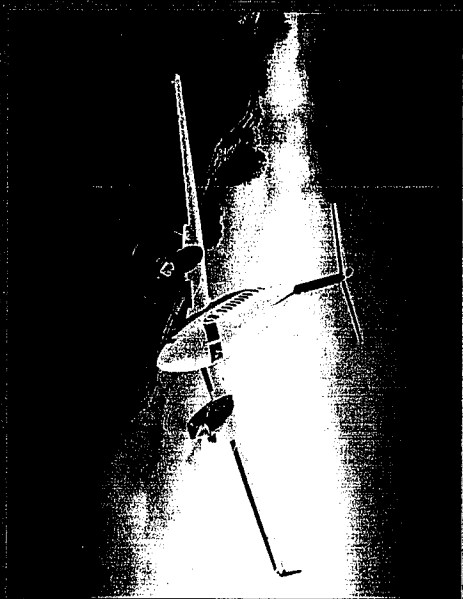
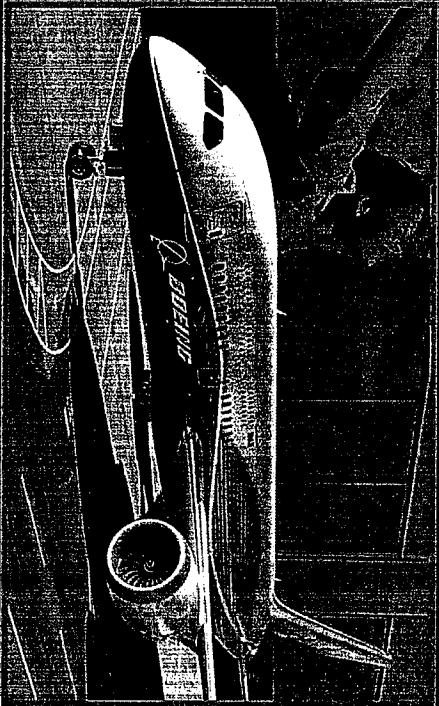
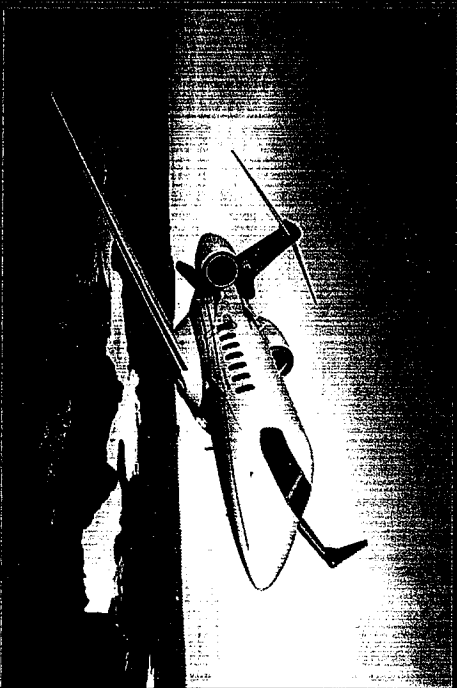
Kansas Aviation Industry: Economic Outlook and Our Future

Deborah Gann
Vice President, Corporate
Communications and
Administration
Spirit AeroSystems

Jim Walters
Senior Vice President, Human
Resources
Cessna Aircraft Company

Alan Young
Vice President, Operations
Bombardier Learjet

Thomas Hilpert
Director, Conceptual Design &
Product Strategy
Beechcraft Corporation



Senate Ways and Means Committee
Date: 03-11-2013
Attachment #: 2

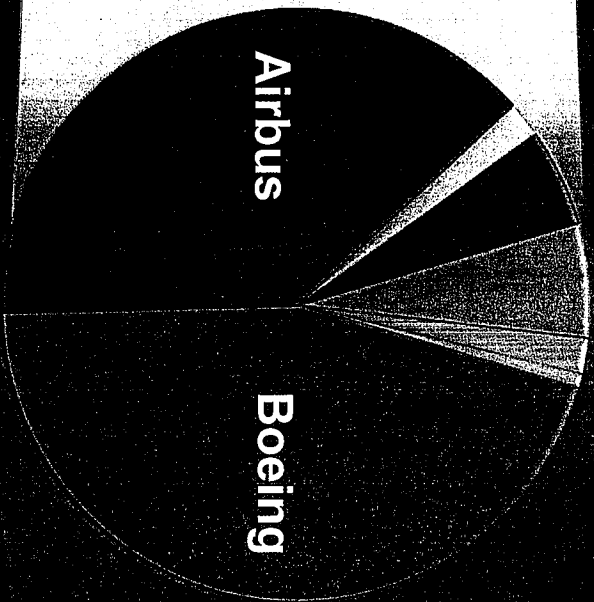
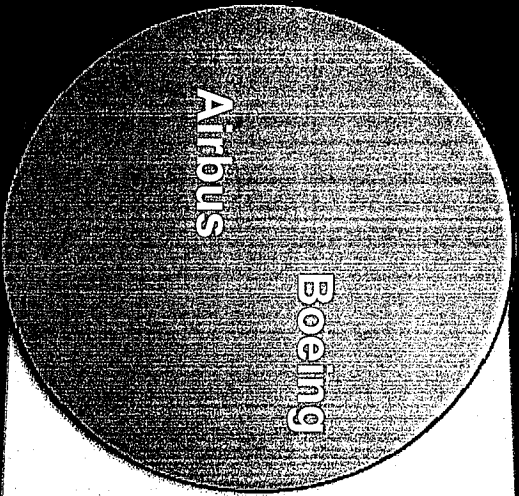
Civil Jet Transport Market



Current

Other

2022



1,000 Deliveries

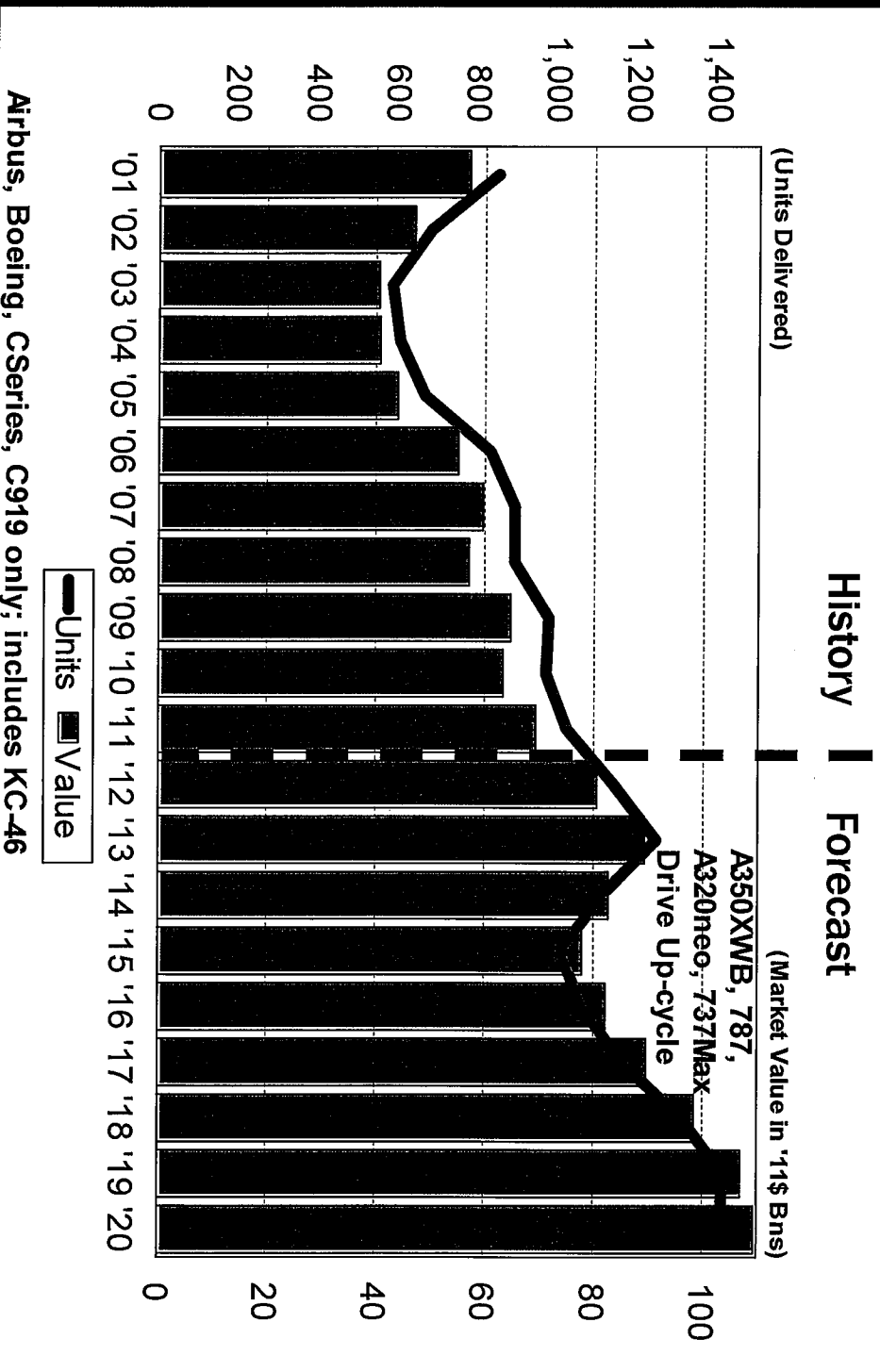
1,550 Deliveries

More players entering market

Sources: Spirit

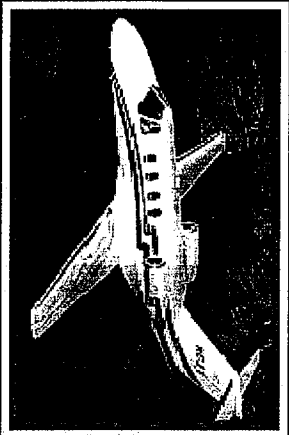
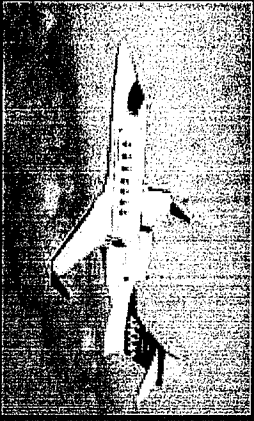
Industry Review and Outlook

Commercial Jetliners History And Forecast



Commercial jetliner market continues strong through 2013

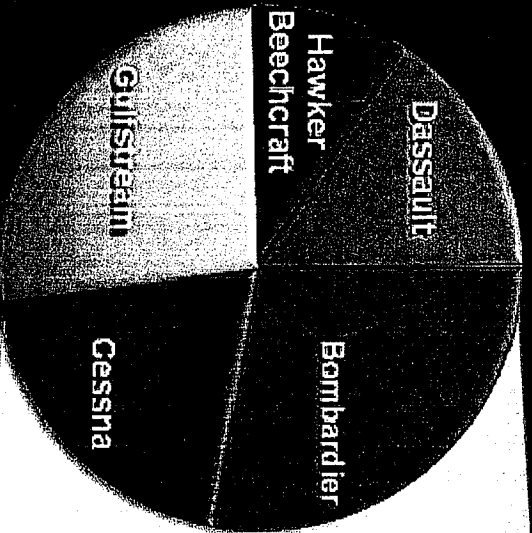
Business Jet Market



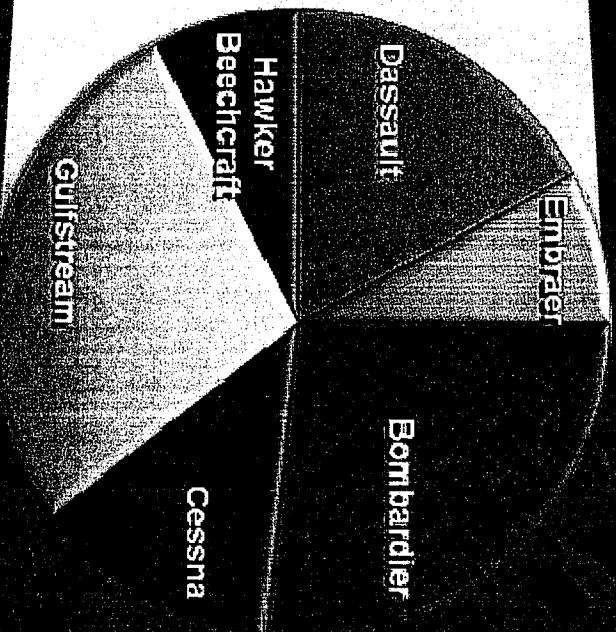
2000-2009

2010-2019

Embraer



7,889 Units

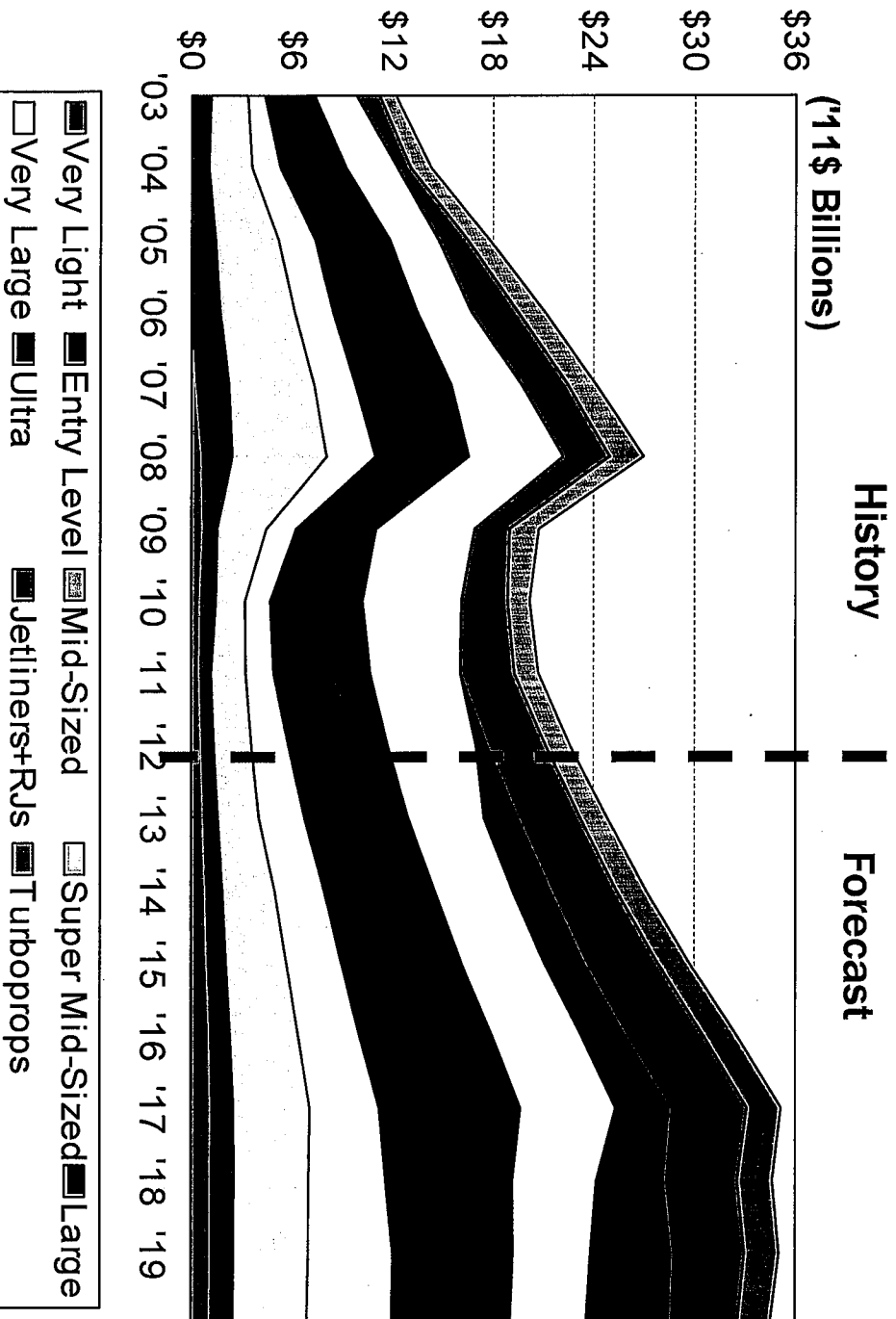


10,313 Units

Competition is growing globally

Industry Review and Outlook

Business Aircraft Market By Class



Business Aircraft should begin gradual return post 2011

Kansas Aviation Industry Economic Impact

- Kansas contributions
 - ~\$7.1B annual economic impact, leading the nation with \$2,561 per capita contribution (twice that of the next most competitive state)
 - **Industry leading OEM's** such as Cessna, Bombardier Learjet, Beechcraft and Airbus (Engineering) along with large tier I airframe supplier Spirit AeroSystems
 - Kansas aviation companies deliver over **50% of all GA aircraft** employing **20%** of all Kansas manufacturing employees
 - Each Kansas taxpayer saves approximately **\$525** in taxes paid in Kansas as a result of the aviation industry
 - Each aviation job generates an additional **3.1 jobs**

Output, employment and earnings multiply

Kansas Aviation Industry Investment

THIS IS A GLOBAL COMPETITION!

Existing Global Aviation

Clusters:

- Dallas-Fort Worth
- Montreal
- Puget Sound / Seattle
- Toulouse

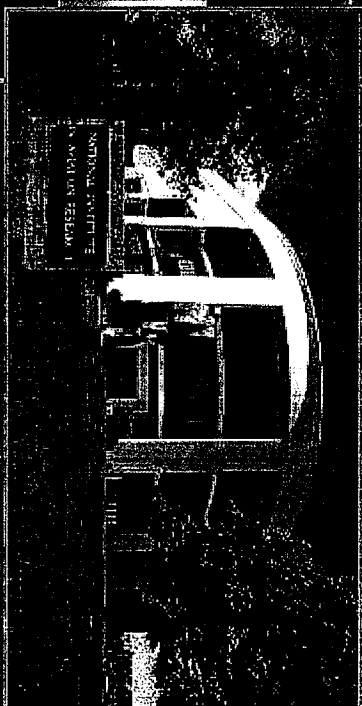
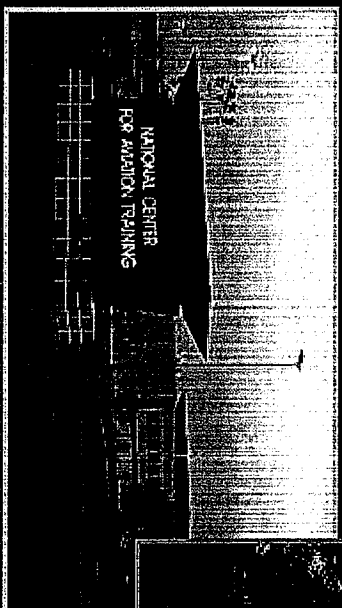
Other Global Competitors:

- Brazil
- Mexico
- European Union
- Russia
- Japan
- China
- Canada

“It is difficult to build an aviation cluster, but easy to destroy one.” - Richard Aboulafia, Teal Group

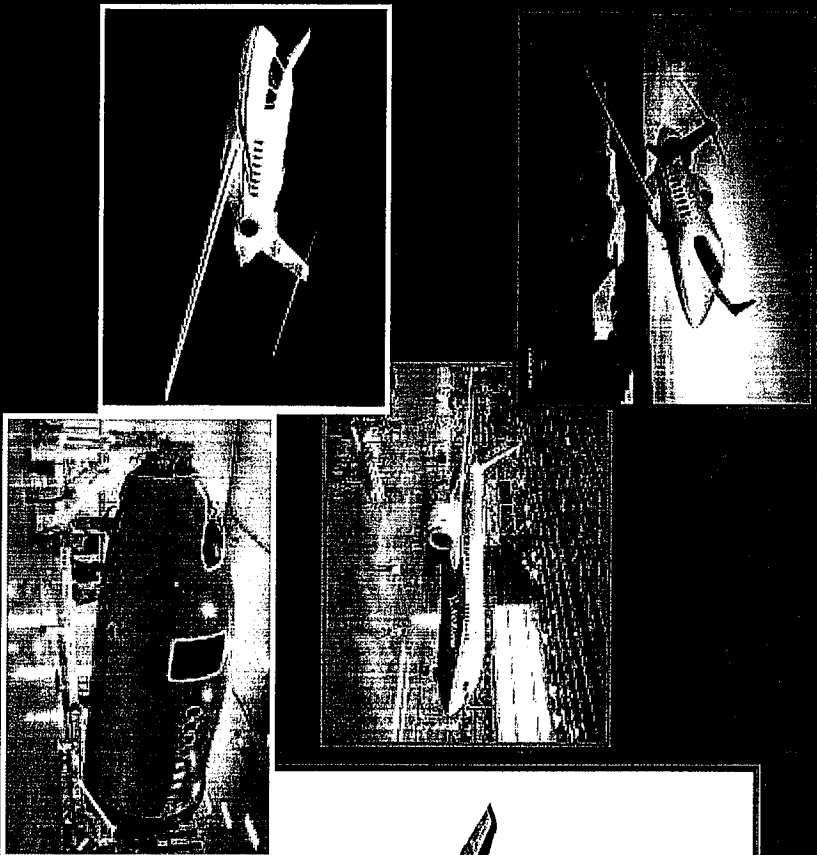
Sustaining our Competitive Advantage

- Increase Technology Integration / Research
- Grow and Maintain a Skilled Motivated Workforce
- Invest in Research & Training for the future
 - NIAR
 - NCAT

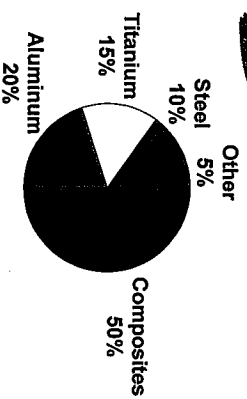
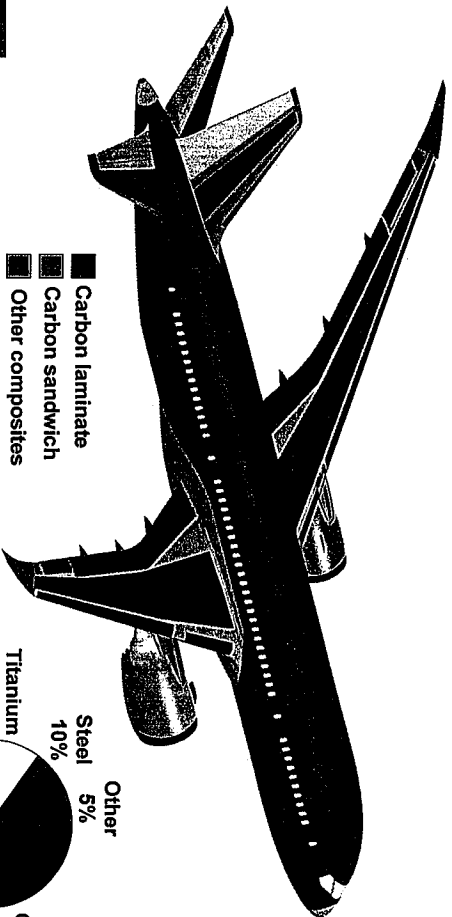


Industry Need for Future Technology Investment

Airplane design and construction is changing rapidly



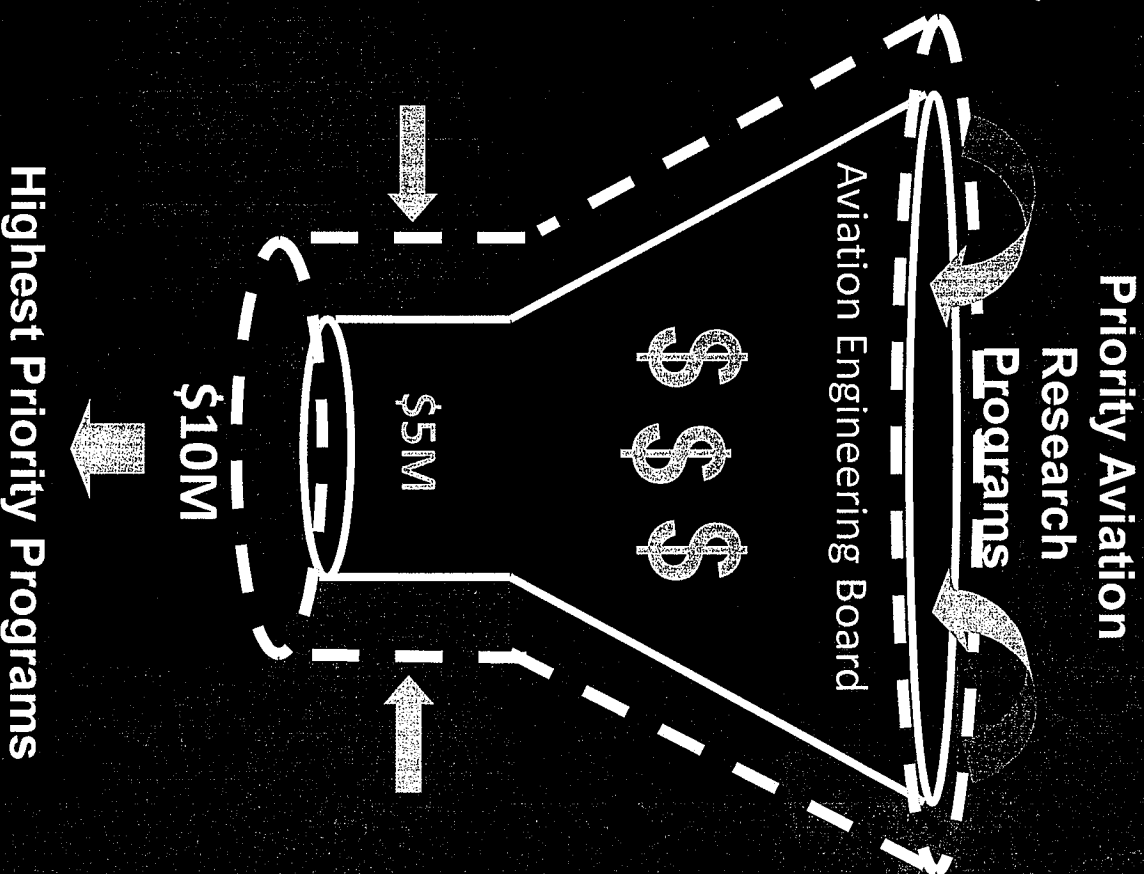
- Carbon laminate
- Carbon sandwich
- Other composites
- Aluminum
- Titanium



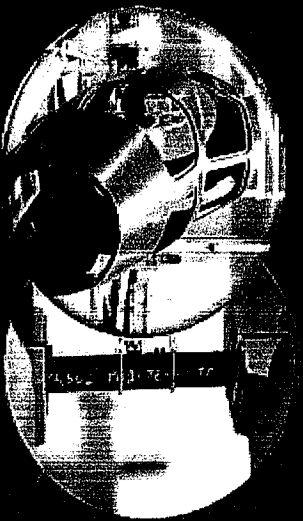
To maintain the leadership position and grow this market, we must invest.

Research Program Overview

- Over the past five years, \$5 million/year has been appropriated for aviation research. During this period, each company's proposed high priority research programs totaled more than double that amount.
- These programs were downselected or descoped to a multi-year approach to fit within the available budget.
- *In the current aviation cycle, it is crucial that our research and technology be expanded to protect our market share.*

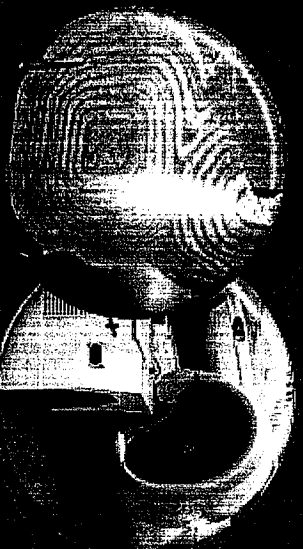


Research Funding Distribution: 2012 - 2013

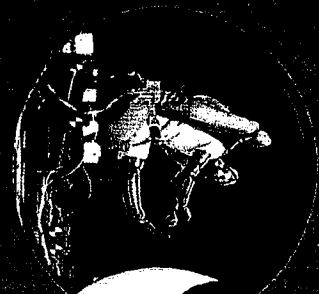


Aircraft Airframe

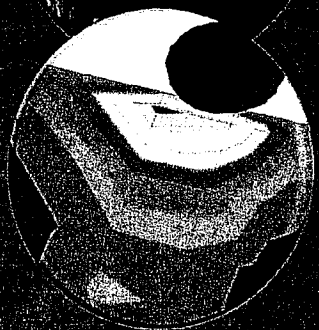
Characterization 41.4%



Composite & Advanced
Materials Research 11.0%



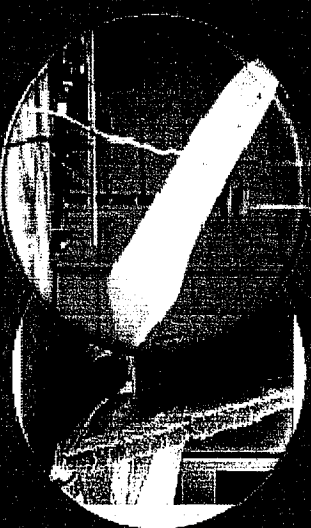
Crashworthiness 4.6%



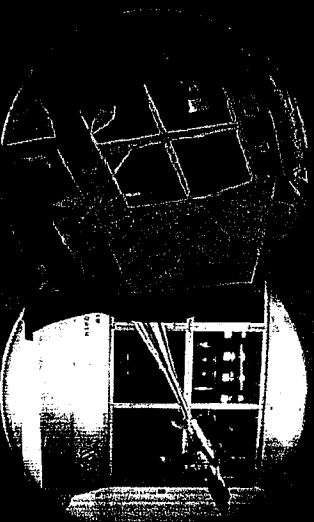
Protection from Environmental
Effects 17.0%



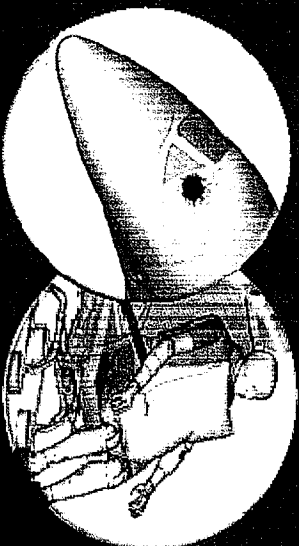
Infrastructure 17.8%



Aerodynamics 2.4%



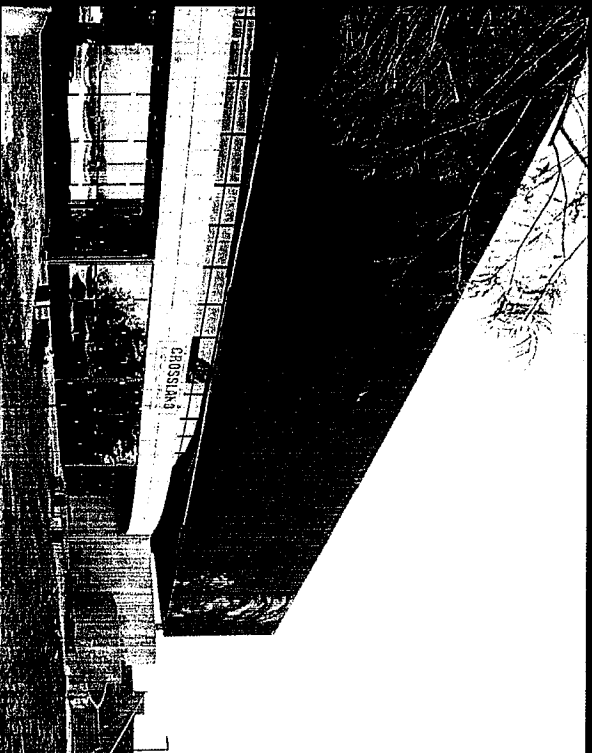
Simulation & Modeling
7.0%



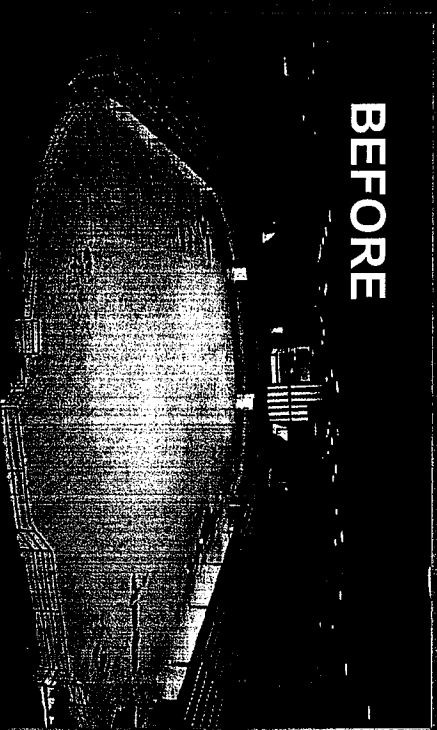
7.0%

NEW Aircraft Structural Test & Evaluation Center

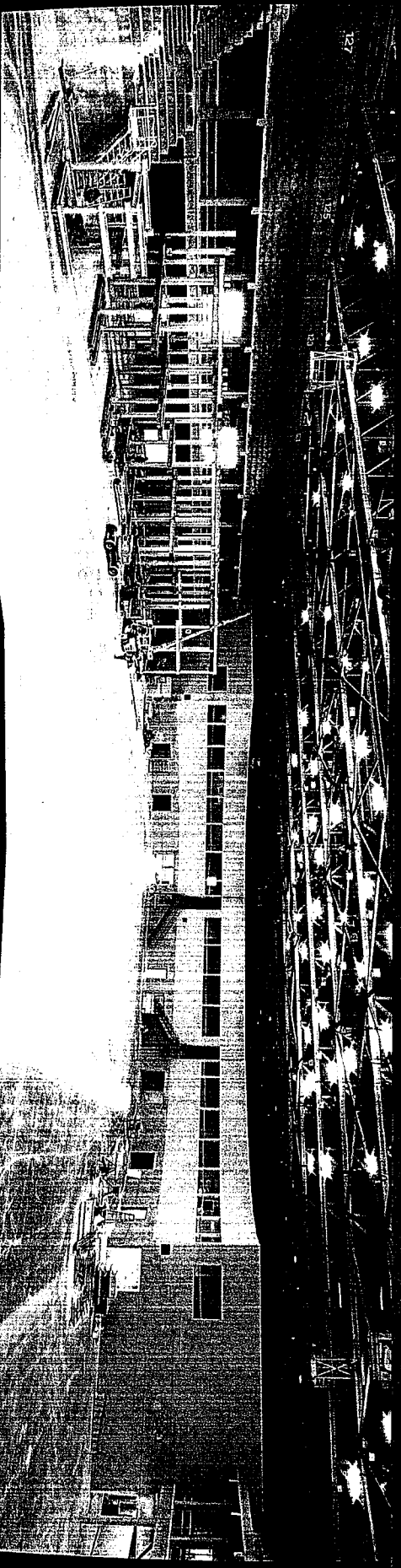
This investment has allowed us to plan for a future in which we will continue to be the world leader in aviation research



AFTER



BEFORE



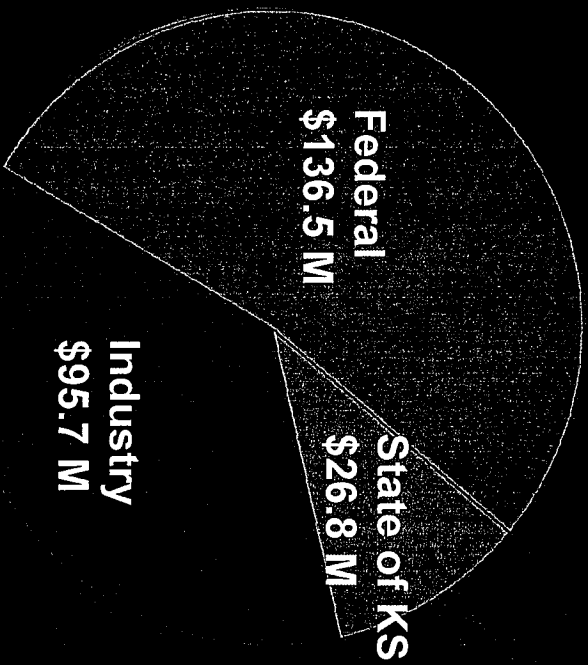
NIAR Investments and Leverage

The State's investment has allowed us to leverage significant federal and industry funding into Kansas

Research Investments

2003-2012

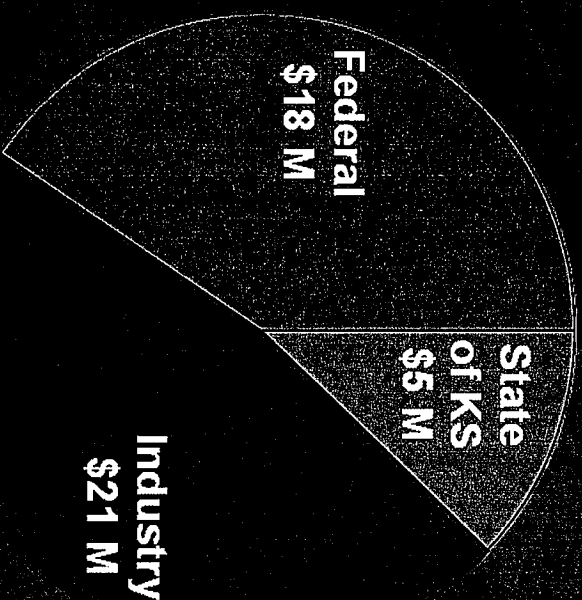
\$304 million



Research Investments

FY12

\$45.5 million



9:1

return on
investment

We need to continue to invest in technology development for future products.

NIAR Investments and Leverage

Aeronautical R&D Expenditures FY10

According to the National Science Foundation's National Center for Science and Engineering Statistics

1. Georgia Institute of Technology *	\$55 million
2. Utah State University	\$53 million
3. Wichita State University	\$41 million
4. University of Colorado	\$41 million
5. Texas A&M University	\$20 million
6. University of Maryland, College Park	\$20 million
7. Massachusetts Institute of Technology	\$20 million
8. The University of Alabama-Huntsville	\$17 million
9. Pennsylvania State University	
10. Princeton University	

*The Johns Hopkins University is listed at #1 with \$99 million, but this includes Applied Physics Laboratory expenditures.

The State's investment has allowed WSU/NIAR to become a national leader in aviation research

WSU/NIAR also leads the nation in the percentage of industry funding it receives for R&D

Percentage of Industry Funding

According to the National Science Foundation's National Center for Science and Engineering Statistics FY2010

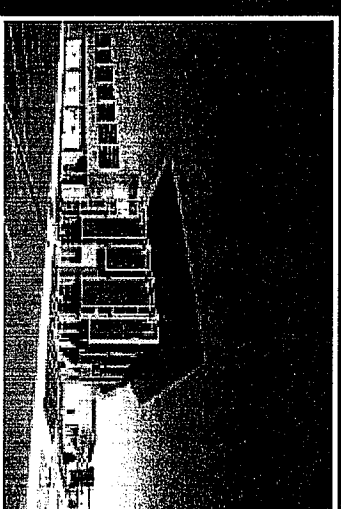
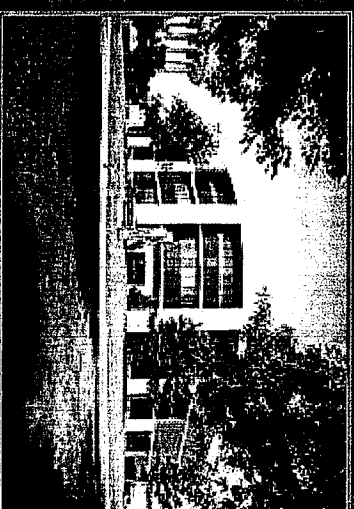
1. Milwaukee School of Engineering	48%
2. Wichita State University	44%
3. Columbia University Teachers College	43%
4. Albany College of Pharmacy	39%
5. Weber State University	39%
6. Jacksonville State University	38%
7. University of Tulsa	36%
8. University of the Pacific	33%
9. New Mexico Highlands University	33%
10. Medgar Evars College, New York	32%

Growing the Kansas Economy Success Factors

- Largest economic sector in Kansas is

Manufacturing

- Retain existing aviation industry – strong companies and suppliers
- Grow our position as global leader in aviation research = *NIAR*
- Flexible, business-driven, high-tech training to meet future skilled workforce needs = *NCAT*
- Stronger Kansas economy and provide stability to state budget



Kansas Aviation Jewel

What's it Worth?

Jobs:

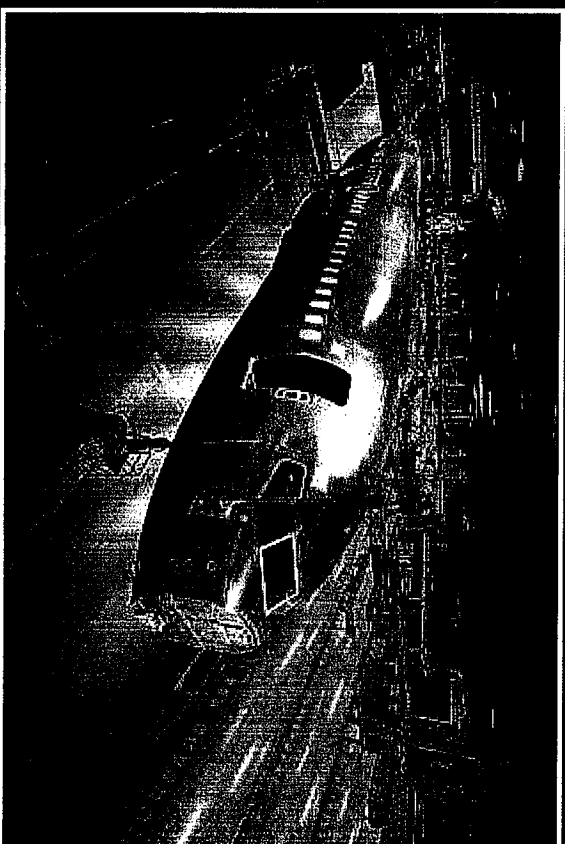
- 119,000 incl. indirect

Wages:

- \$73,224 avg.
- \$2.357B total
- \$5.2B incl. indirect

Corporate/Employee:

- \$5.3M to United Way = 35%
- 10,000's of volunteer hours



~20% of Kansas economy

Sustaining our Competitive Advantage

Protect the Kansas aviation jewel

